

April 2, 2025

& 2025 Priorities

Jacob GoldbergPort of Los Angeles

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Joint Ports' 2024 Accomplishments



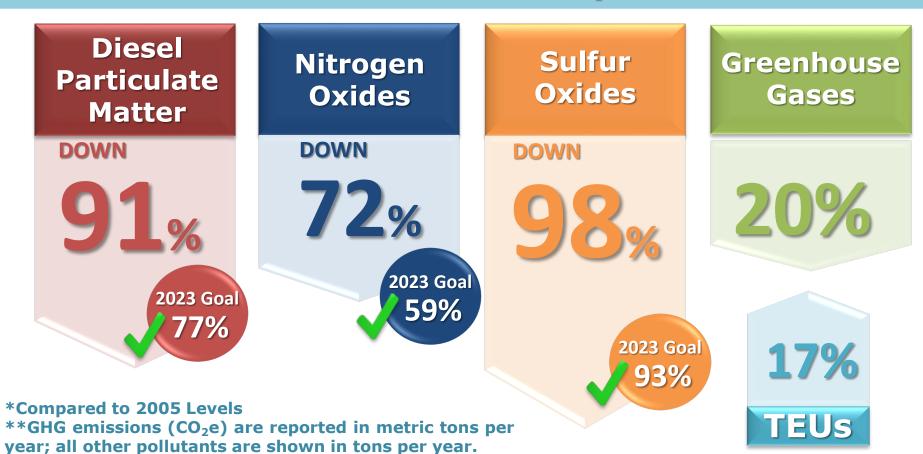








Joint Ports' 2024 Accomplishments





Joint Ports' 2024 Accomplishments

Diesel Particulate Matter

DOWN
20%

Nitrogen Oxides

DOWN

34%

Sulfur Oxides

Down
23%

Greenhouse Gases

Down

8%

*Compared to 2017 Levels

**GHG emissions (CO₂e) are reported in metric tons per year; all other pollutants are shown in tons per year.

TEUs
1%

OGIJJ DEGJJ KOLIJ NILIJ KN835 OGIJJ DEGJJ KOLIJ3 NILIJ3 NILIJ3 DGJJ3 DEGJJ3 KOLIJ4 NILIJ4 KN834 OGIJ4 DEGJJ4

200

100



Trucks

- Funded 800 trucks through the Port Voucher Program, which launched in November 2023 and closed in October 2024
- Collected \$85.3 million in CTF Rate dollars and allocated \$36.5 million toward the purchase of ZE trucks and infrastructure projects/programs
 - Partnership with Mobile Source Air Pollution Reduction Review
 Committee for up to 200 charging stations in and around the Ports (\$25 million)
 - Partnership with California Energy Commission for charging stations along drayage corridors near the Ports (\$12 million)





Trucks



- Progressed development of on-port charging depots
 - Announced first public depot charging infrastructure on POLA property
 - Zeem Solutions Long Beach charging depot will install 42 dual port fast charging stations.
 - Additional charging stations at the Terminal Access Center
 - Charging depot at Pier B and Carrack Avenues
- Grand opening of Forum Mobility charging depot



Cargo Handling Equipment

- Progressed technology advancement though completion of demonstrations
 - Toyota Tsusho Hydrogen Top Handler and Mobile Refueler
 - POLB START Grant: electric forklift, top handler, and railcar mover demonstrations
- Continued development of zero-emission (ZE) infrastructure transition plans for terminal equipment across both Ports





Cargo Handling Equipment

- Ten ZE yard tractors with 12 inductive charging pads and battery storage at West Basin Container Terminal (CEC \$7.8 Million)
- Five Commercial ZE top handlers at Yusen Terminal and world's first ZE Hydrogen Fuel Cell RTG
- Advanced contracting for 60 ZE yard tractors and infrastructure at LBCT (MARAD \$30.1 million)
- POLB began development of incentive programs for terminal equipment (CALSTA \$ 28.7 million)



Port of Los Angeles — SEA CHANGE Project Details



EQUIPMENT

- ~400 battery electric cargo handling equipment (CHE)
- ~250 heavy-duty drayage trucks



INFRASTRUCTURE

Upgrade and expand ZE charging infrastructure

- ~ 300 charging ports for CHE
- 4 power management systems & solar arrays
- Additional shore power for auto terminal



COMMUNITY BENEFITS

\$50 million community benefits program

- Workforce development
- Community-directed grant program

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Ocean Going Vessels

Shanghai Green Shipping Corridor

- Port of Shanghai added shore power facilities and enhanced their clean marine refueling capacity
- Engaged POLA/POLB fuel and bunkering service providers
- Continued to identify the Corridor clean marine fuel demand/supply status
- Engaged with the Harbor Safety
 Committee and community stakeholders





Ocean Going Vessels

Singapore Green Shipping Corridor

- Released a Baseline Study of maritime trade flows between Singapore, Los Angeles, and Long Beach
- Nominated carrier services that will be part of the Corridor
- Singapore began bunkering clean marine fuels
- Engaged POLA/POLB fuel and bunkering service providers*
- Engaged with the Harbor Safety Committee and community stakeholders*







Locomotives

- Broke ground on new \$1.5bn Pier B On-Dock Rail Support Facility to increase efficiency and shift cargo from trucks to trains
- Completed Pacific Harbor Line ZE Switcher Demonstration Project
- Continued implementation of ZE Switcher Project with Union Pacific (DERA \$2 million)



Harbor Craft

- POLA awarded \$31 million award from CARB for the LA MER Project
 - Catalina Express
 - Harbor Breeze
 - Technology assessment and infrastructure planning



 POLB began development of incentive programs for harbor craft engine replacements (CALSTA \$ 28.7 million)





- Develop strategies to accelerate the deployment of zero emission trucks in the Ports' fleet
 - Increased funding toward zero emission truck purchases
 - Complete funding cycle for truck infrastructure projects
 - Explore innovative concepts to reward early adopters
- Complete Drayage Truck 2024 Feasibility Assessment



OGV Priorities

GEORGEM

- Update Green Ship Incentive Program (ESI 2.0)
- Support tanker and RoRo terminals in installing shore power
- Progress development and implementation of Green Shipping Corridors
 - Clean marine fuel efforts
- Continue to implement OGV demonstration projects
- POLB to implement ship-to-shore power projects under CalSTA
- Accelerate deployment of at-berth emission control systems







Emission Inventories and Air Monitoring

- 2024 Emissions Inventories
 - Air Port of Long Beach (polb.com)
 - Air Emissions Inventory | Air Quality
 Port of Los Angeles
- 2024 Air Monitoring Reports
 - Clean Air Action Plan Reports San
 Pedro Bay Ports Clean Air Action Plan







Grants

- Continue monitoring local, state, and federal funding opportunities to support the CAAP
- Noteworthy programs for consideration:
 - > EPA Diesel Emission Reduction Act (DERA)
 - MARAD Port Infrastructure Development Program (PIDP)
 - South Coast AQMD
 - Carl Moyer Program
 - Prop 1B
 - Climate Pollution Reduction Grant Program
 - > CEC Clean Transportation Program
 - Port ZEV Infrastructure Solicitation





Class 8 Truck Feasibility Assessment



Assess the current feasibility of zero-emission (ZE) technologies for drayage operations



Analyze the operational feasibility and requirements for implementing ZE technology in port operations



Examine the readiness of supporting infrastructure and evaluate economic considerations



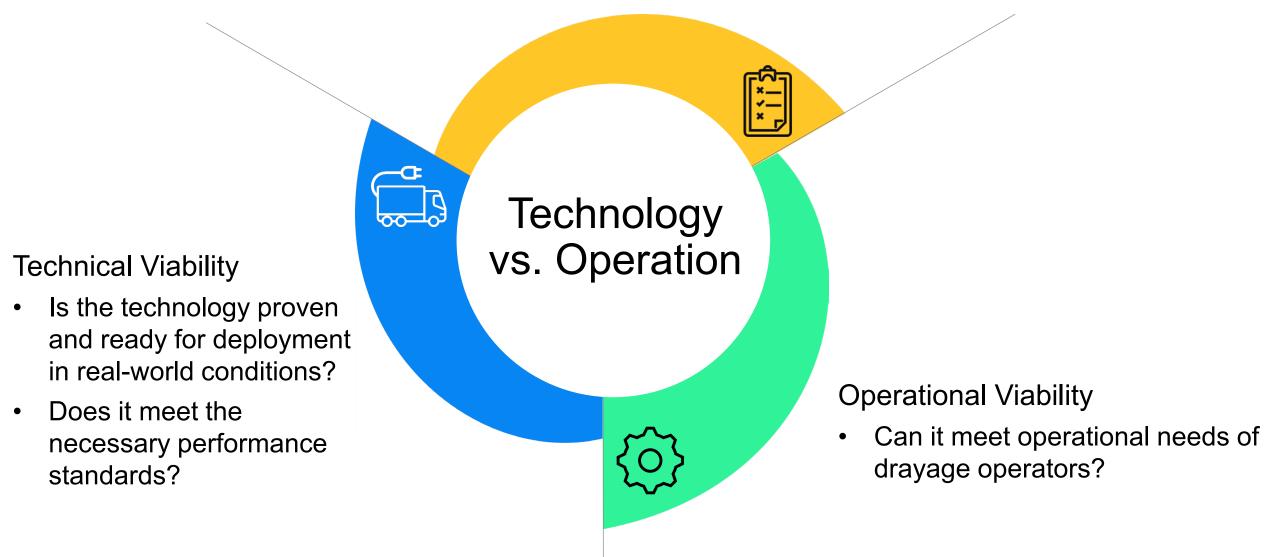
Engage with various stakeholders, including port personnel, technology developers, regulatory agencies, and industry associations



June - October 2024

Commercial Viability

- Manufacturing Capability
- Production Timelines
- Support Services





Previous presentation can be found at:

https://cleanairactionplan.org/about-the-plan/stakeholder-advisory-group/







Economic Viability

 Evaluate costs associated with adopting ZE technologies compared to traditional diesel baselines

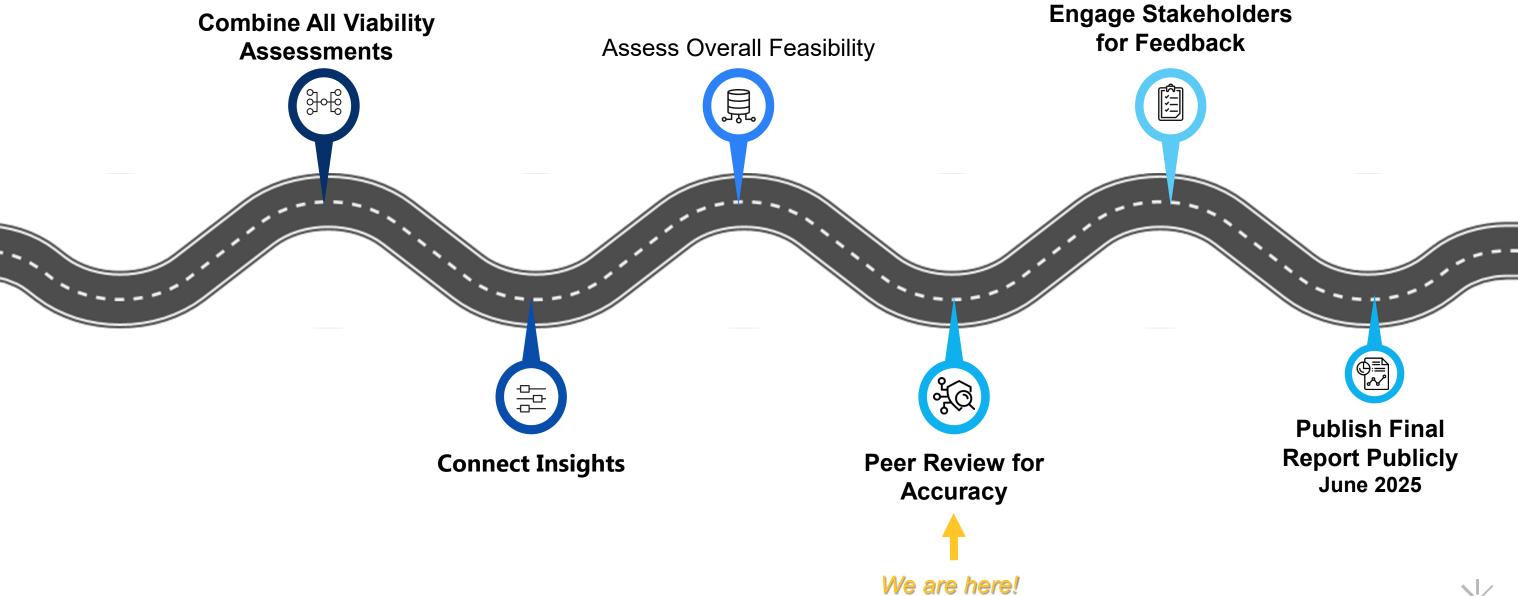


Charging & Refueling Infrastructure Accessibility

• Identify infrastructure gaps and estimate necessary charging and refueling needs

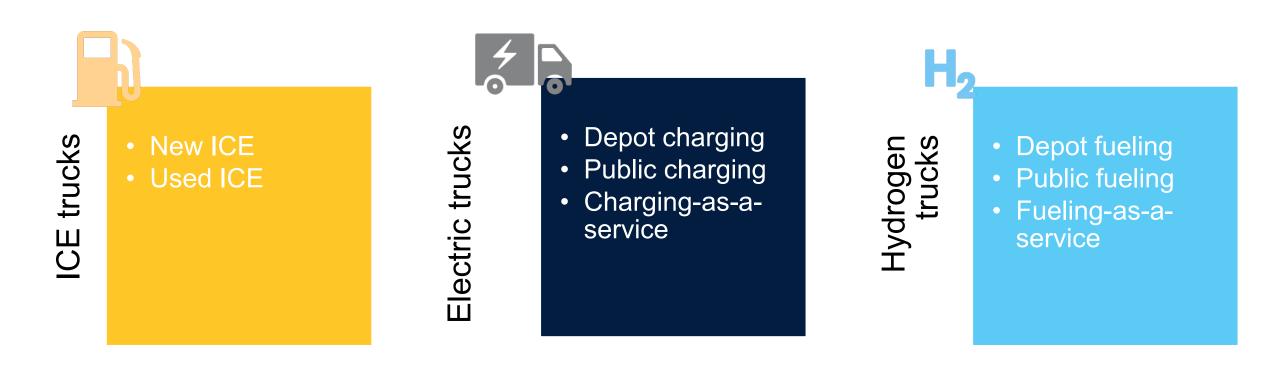






Economic Viability Approach

- Develop a total cost of ownership (TCO) analysis
- TCO was evaluated with and without incentives
- Establish distinct scenarios to compare costs of ZE technologies with diesel baselines



Scenarios are informed by discussions/survey with fleet operators

Economic Viability Components and Key Assumptions

Cost Category	Cost Component
Vehicle Capital Costs	Purchase Price
	State Sales and Federal Excise Tax
	Resale Value
Vehicle Operation and Maintenance (O&M) Costs	Fuel Cost
	Vehicle Maintenance Cost
	Insurance Cost
	Labor Costs for Extended Shifts
Infrastructure Costs	Infrastructure Capital and Installation Cost
	Infrastructure Make-ready
	Infrastructure O&M

Incentive Type*	Incentive Name
Regulatory, Market-Based	Low Carbon Fuel Standard (LCFS) Credits
State, Point-of-Sale Rebate	Clean Truck and Bus Voucher Incentive Project
Federal, Tax Credit	Commercial Clean Vehicle Credit
Utility, Infrastructure Rebate	SCE Charge Ready Transport (CRT)-Customer- Built
State, Infrastructure Grant	EnergIIZE Commercial Vehicles - EV fast track & Hydrogen

*Notes: The incentive values reflect base amounts and do not include any additional enhancements

Class 8 Truck Average Operating Assumptions

1.5 shifts per day

120 miles per shift per day

5 operational days per week

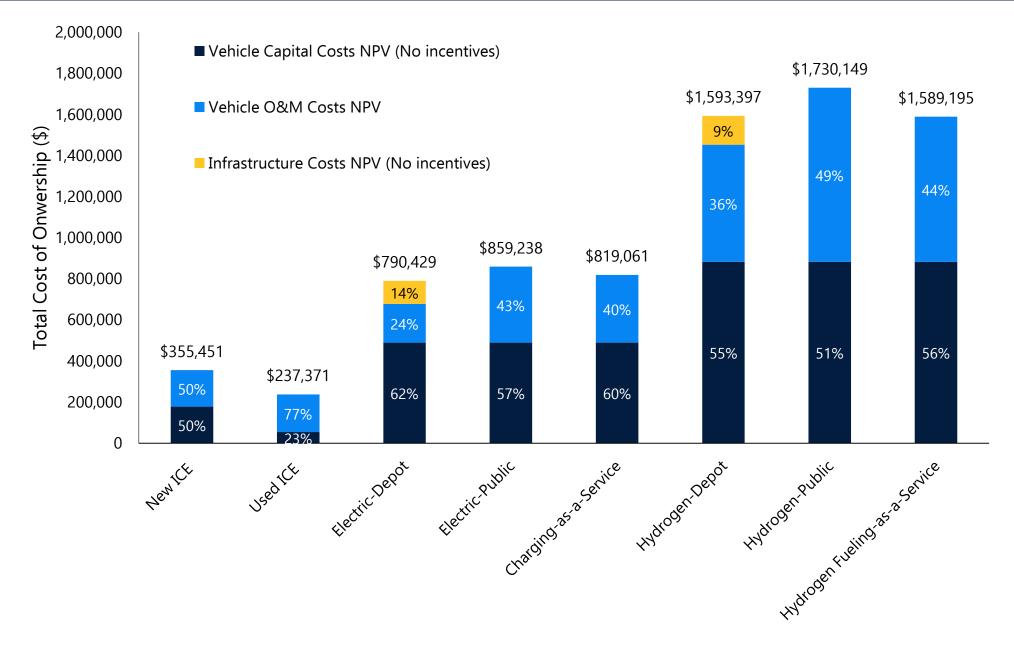
180 miles per day

46,800 miles per year

5-year ownership

Source: Operator Interviews and Survey

Total Cost of Ownership Results (No Incentives)



TCO:

Used ICE = Lowest Electric = 2–2.4x New ICE Hydrogen = 4.5–5x New ICE and 2x Electric

Vehicle Capital and Infrastructure:

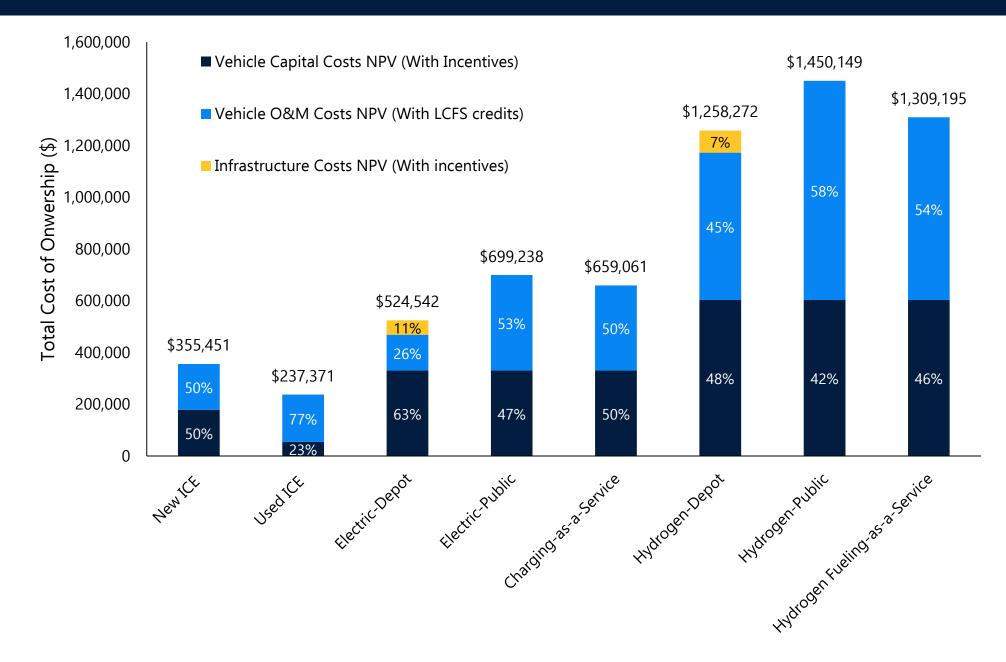
ZE Trucks = 2.8–5x New ICE
Hydrogen Infrastructure = ↑ 25% than Electric

O&M:

Electric = Maintenance ↓ 20% than New ICE, but Extra Labor Cost & Insurance = 3x New ICE Hydrogen = Fuel cost ↑ 6x New ICE



Total Cost of Ownership Results (With Incentives)



TCO with Incentives

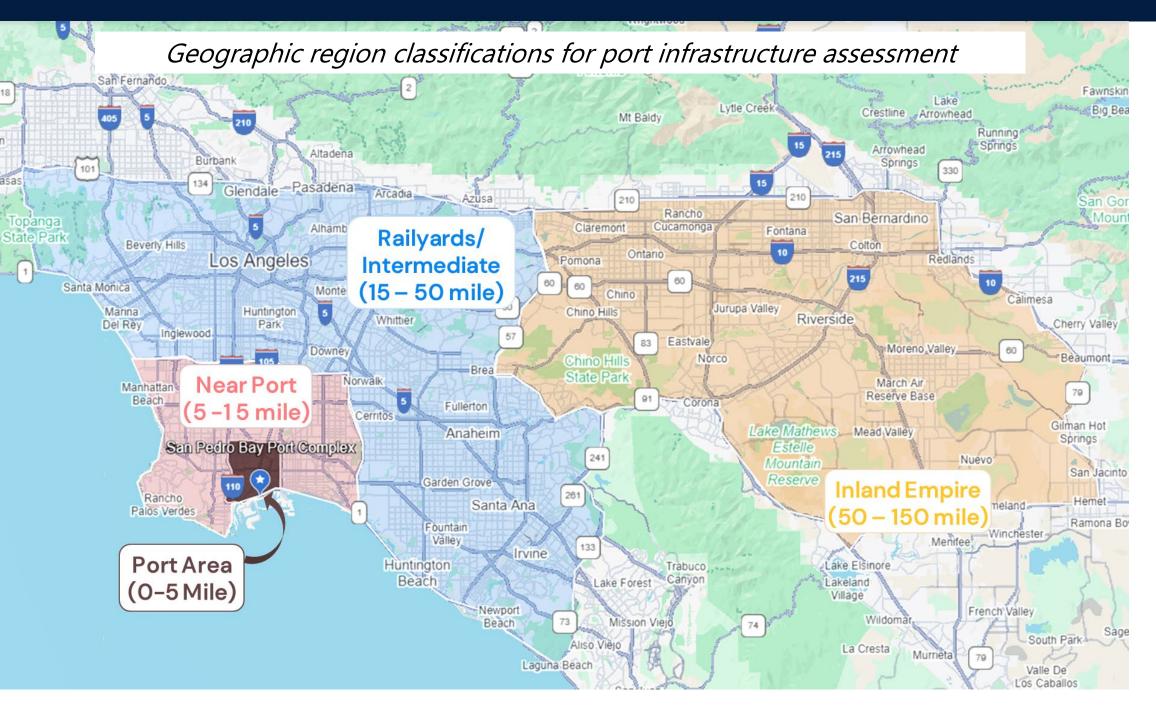
Electric trucks: Up to 34% *

Hydrogen trucks: Up to 21% *

*Lower compared to the TCO with no incentives



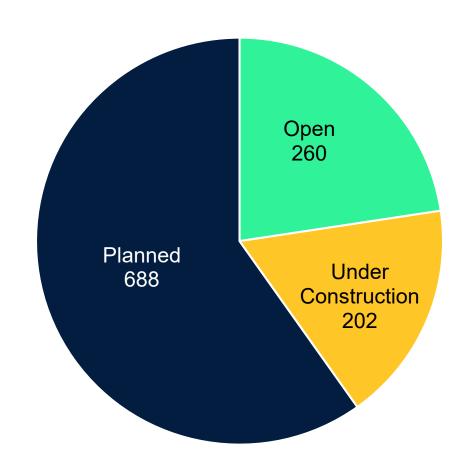
Charging & Refueling Infrastructure Accessibility Approach



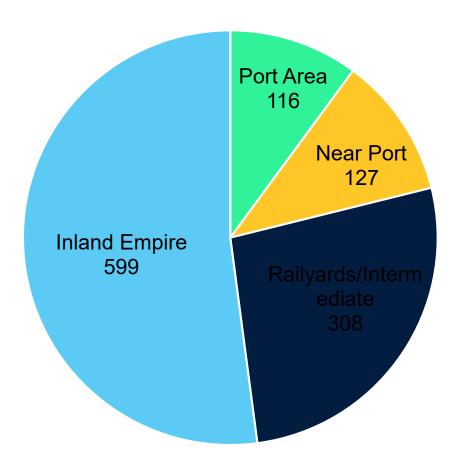
Charging and hydrogen infrastructure needs were assessed based on survey data from 42 drayage operators (1,030 trucks), factoring in trip distances, charging/refueling patterns, energy consumption rates, and infrastructure utilization.

Existing Charging Infrastructure

Total of **1,150** Charging Ports within 150-mile Radius

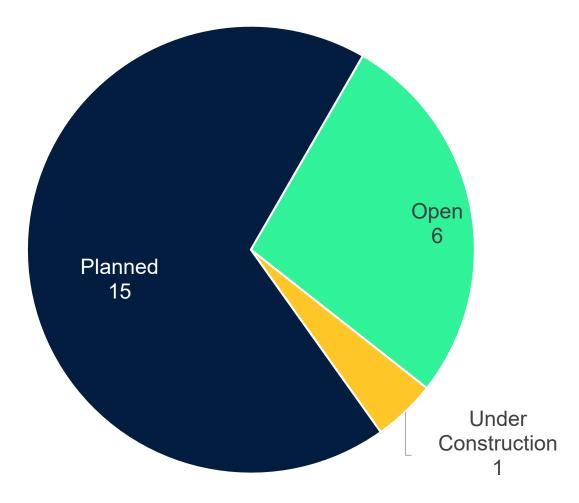


Majority within Inland Empire

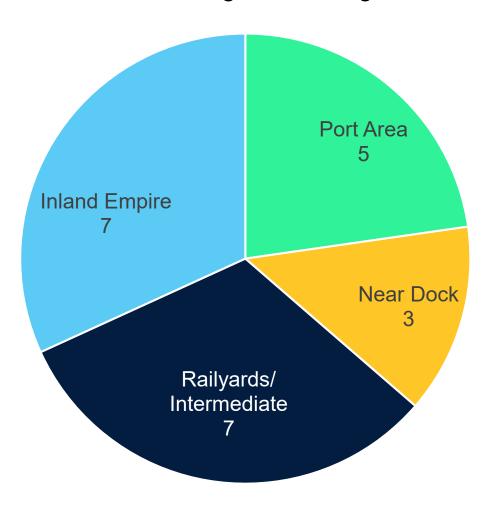


Existing Hydrogen Refueling Infrastructure

Total of **22** Hydrogen Refueling Stations



Distributed throughout the region



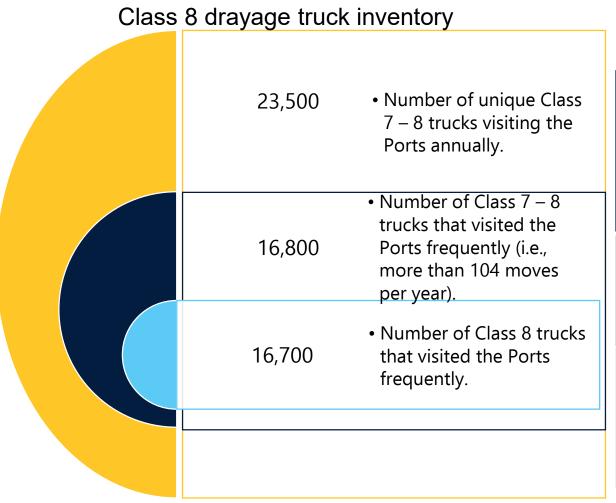
Charging Infrastructure Needs Assessment



- Analysis used survey data
- Considered truckers with and without depot charging access.
- Identified charging locations, timing, and concurrency needs.
- Determined required ports per region for sampled trucks.
- Extrapolated results to estimate total chargers for four segmented areas.



Charging and Refueling Infrastructure Needed for Full Transition to ZE



There is a need for a total of 6,200 Charging Ports and 32 Hydrogen Refueling Stations in the region for a full transition to ZE trucks

Fuel type	Number of Class 8 ZE trucks	Existing operational or in development infrastructure	Number of charging ports / hydrogen refueling stations Needed in the region	
Battery electric trucks (BETs)	15,000	462 charging ports (can support up to 800 BETs)	6,200 charging ports	
Hydrogen fuel cell electric trucks (FCETs)	1,700	7 hydrogen refueling stations (with a total of 25,200 kg/day refueling capacity can support up to 350 FCETs)	32 hydrogen refueling stations (with a total of 123,200 kg/day refueling capacity)	

Overall Feasibility



• **ZE Trucks Are Commercially Available** – Several ZE models exist, but are best suited for specific drayage applications. BETs work well for short routes, while FCETs may support longer hauls.



• **Technology Limitations Remain** – ZE trucks are heavier, impacting payload capacity. BETs also have slow charging rates, requiring megawatt-level charging for better performance and efficiency.



• **Operational Viability Varies** – 75% of operators could use BETs for short-haul trips, but only 67% can manage the payload constraints. FCETs offer quick refueling but face infrastructure shortages.



• **High Costs Are a Barrier** – BETs cost 2–2.5x and FCETs 4.5–5x more than new diesel trucks. Incentives help but don't close the gap completely.

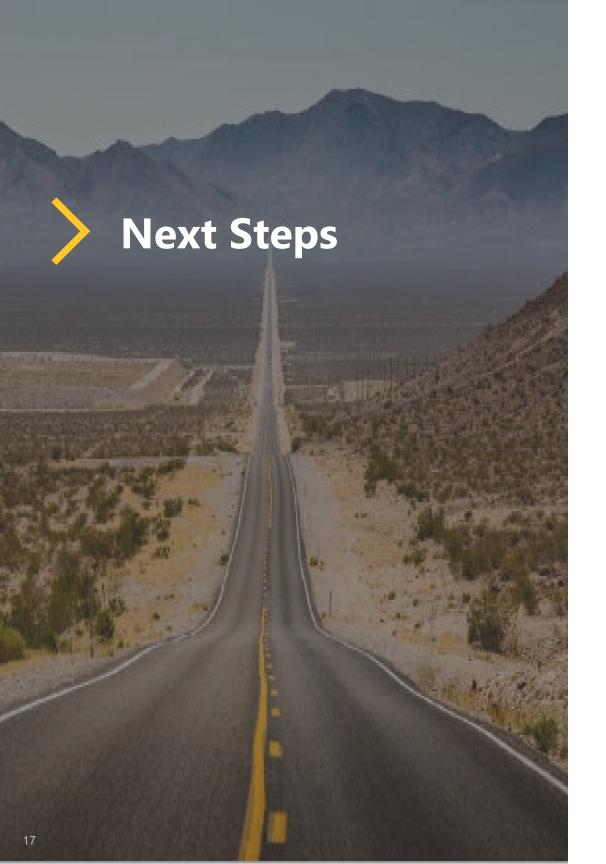


• **Infrastructure Gaps** – Current infrastructure can only support ~1,000 ZE trucks, while full adoption requires a 14x increase in charging ports and 5x increase in hydrogen capacity.



• Major Investments Needed – Advancing technology, lowering costs, and scaling up infrastructure are essential for achieving full ZE drayage operations, with regional support and funding for both infrastructure and trucks playing a crucial role.

Next Steps





Peer review for accuracy.



Draft report for public review.



Future updates to CAAP stakeholders.

Questions?

Thank you!

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SAN PEDRO BAY PORTS

2024 CARGO HANDLING EQUIPMENT FEASIBLITY ASSESSMENT



AGENDA

CAAP Stakeholder Meeting APRIL 2, 2025

- 1.Approach
- 2. Feasibility Assessment Initial Results
 - 1. Yard Tractors
 - 2.Top Handlers
 - 3. Large-Capacity Forklifts
 - 4. Rubber-Tired Gantry Cranes
- 3. Schedule / Next Steps



Feasibility Assessment Approach

In-Scope Equipment

- > Develop an updated Feasibility Assessment of Zero-Emissions (ZE) Cargo Handling Equipment (CHE) to inform the San Pedro Bay Ports' deployment strategy in meeting their 2030 ZE targets.
- > Assessment of the following battery-electric (BE) and hydrogen fuel cell (HFC) CHE:
 - Rubber-tired gantry crane (RTG)
 (Grid-electric in addition to BE and HFC)
 - Top Handler
 - Large-Capacity Forklift (36,000+ lbs)
 - Yard Tractor







Feasibility Assessment Approach

Evaluation Criteria



Commercial Availability



Technical Viability



Infrastructure Availability



Operational Feasibility

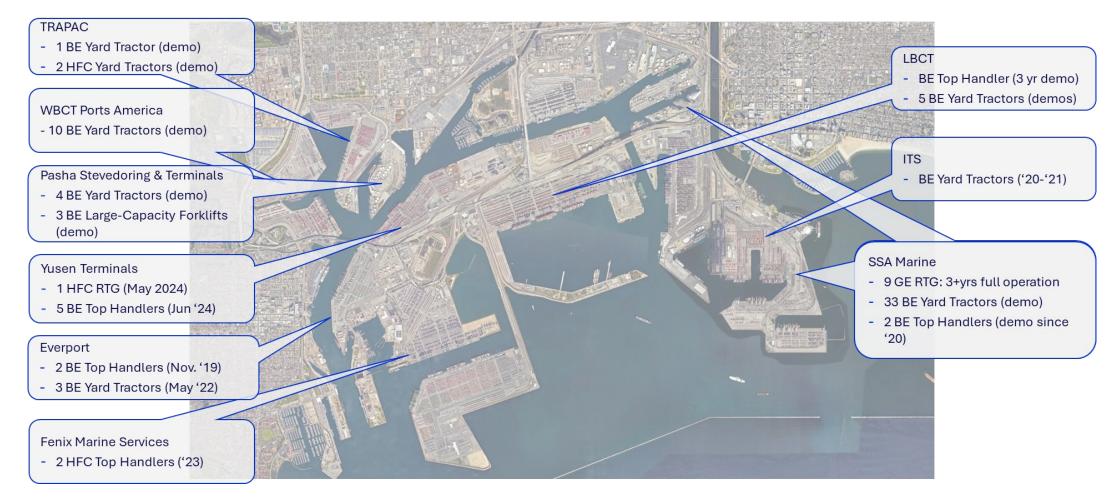


Economic Workability



Ports ZE CHE Deployments

SPBP and MTO Surveys



2021: 46 of 2,711 CHE were ZE (1.7%)

2023: 105 of 2,968 CHE were ZE (3.5%)



Industry Outreach

Equipment and Charging/Fueling Original Equipment Manufacturers (OEMs)

Equipment Vendor	Equipment Type	Electric (Grid-Tied)	Battery Electric	HFC	Charging Solution	Changing/Fueling Vendor
AutoCar, BYD, Capacity, Hyster-Yale, Kalmar, Konecranes, Mafi, OrangeEV, Sany, Taylor / Terberg	UTR		X		Plug-in / hands-free (Static)	Kempower, RocSys
			X		Conductive (Static / Dynamic)	ElonRoad
			X		Inductive (Static)	InductEV, WAVE
Hyster-Yale, Kalmar, Toyota, Terberg				Χ	Refueling	
	Top / Side Handler		Х		Plug-in / hands-free (Static)	RocSys, Kempower
Taylor, Hyster-Yale, Kalmar, Konecranes			Х		Conductive (Static / Dynamic)	ElonRoad
			X		Inductive (Static)	InductEV, WAVE
Hyster-Yale, Toyota/Tsusho				Χ	Refueling	
	Heavy Forklift		Х		Plug-in / hands-free (Static)	RocSys, Kempower
Hyster-Yale, Kalmar, Konecranes, Taylor, Wiggins			X		Conductive (Static / Dynamic)	ElonRoad
			Х		Inductive (Static)	InductEV, WAVE
Wiggins				X	Refueling	
Kalmar, Konecranes, Paceco-Mitsui, Rainbow		Х			Grid-Tied connection (Cable-reel / Busbar)	Vendor Support
Konecranes	RTG / Yard Crane	X			Conductive (<i>Dynamic</i>)	ElonRoad
Paceco-Mitsui, Konecranes				Х	Refueling	



BURNS MEDONNELL.













Infrastructure

Infrastructure Investments

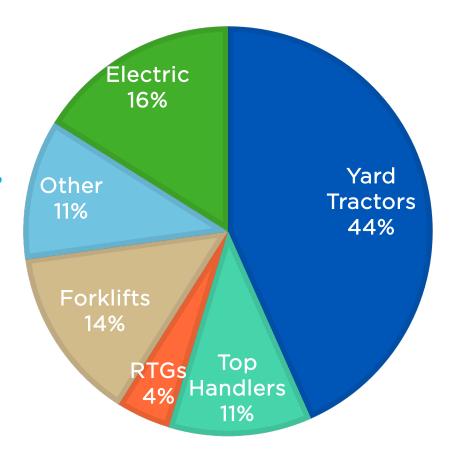
3,639 Cargo Handling Equipment in San Pedro Bay Ports

Electrification

- On-Terminal Upgrades: chargers, transformers, switchgear, conduits, etc.
- **Utility Upgrades:** transmission and distribution lines, substations

Hydrogen

- On Terminal Upgrades: storage system, compressor, dispenser, mobile refueler
- **Distribution and Delivery:** pipeline, transport trucks
- **Production:** electrolyzer, reformer





ZE CHE Operational Feasibility

Marine Terminal Operators

- Desired: Ability to complete two 8-hour shifts <u>WITHOUT</u> inter-shift charging / fueling
- Minimum: Ability to complete two WITH inter-shift charging / fueling













Battery-Electric

Hydrogen Fuel Cell









TICO

OrangeEV

Kalmar

Gaussin









BYD

MAFI

Capacity

Terberg

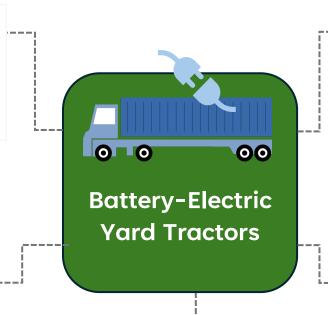
Yard Tractors

Battery Electric Yard Tractors

Feasibility Assessment Summary

Technical Viability

- Operating under full range of container terminal operating conditions
- Improvements needed to achieve comparable diesel performance (single tank endurance: 20 hrs)



Operational Feasibility

- Complete 2 shifts <u>WITH</u> opportunity charging (30-60 minutes)
- 210-250 kWh batteries demonstrated ability to complete 1 shift without charging
- Full charging during hoot shift (150 kW)

Commercial Availability

- 7 OEMs offer Early-Full Commercial models
- BABA models available
- Preferred ZE technology of MTOs

Economic Workability

- Purchase price 2X diesel yard tractors
- Terminal and utility infrastructure upgrade costs required
- Potential operational cost savings due to:
 - Lower fuel costs (electricity v. diesel)
 - Reduced maintenance costs

Infrastructure Readiness

- Planning Stage / Full Buildout: 4-5 yrs
- Electric utility upgrades required
- Terminals electrical upgrades required
 Charging infrastructure installation required
- · Charging options include:
 - manual, robotic-arm, and inductive
 - Level 2 and DCFC



Hydrogen Fuel Cell Yard Tractors

Feasibility Assessment Summary

Technical Viability

- Prototype models, completed demonstrations at SPBP terminals
- Improvements needed to achieve comparable diesel performance (single-tank endurance: 20 hrs)

Operational Feasibility

- · Complete 2 shifts WITH inter-shift fueling
- 10 hours of operations
- Refueling times: 15 minutes

Fuel Cell ---- Yard Tractors

Commercial Availability

No OEMs offer commercial U.S. models

Economic Workability

- Purchase price: HFC 3X diesel
- Green hydrogen fuel costs are ~ 2-3x diesel per unit of energy

Infrastructure Readiness

Early Planning Stage

0 0

00

Small-scale deployments with mobile solutions

Hydrogen

- Hydrogen fuel supply is limited
- Transportation systems to be planned and developed
- · Refueling and storage equipment required





Battery-Electric



Taylor ZLC Series



Kalmar Empty
Container Handler

Hydrogen Fuel Cell



Hyster-Yale

Top Handlers

Battery Electric Top Handlers

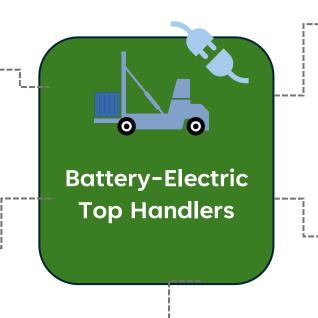
Feasibility Assessment Summary

Technical Viability

- Operating under full range of container terminal operating conditions
- Limited improvements needed to achieve diesel equivalent performance

Commercial Availability

- 5 OEMs offer commercial models
- Early-full commercial
- · BABA models available



Infrastructure Readiness

- Planning Stage
- Electric utility upgrades required
- Terminals electrical upgrades required
 Charging infrastructure installation required
- Charging options include:
 - · manual, robotic-arm, and inductive
 - Level 2 and DCFC

Operational Feasibility:

- Complete 2 shifts <u>WITHOUT</u> opportunity charging (yard operations)
- · Rail operations require opportunity charging
- Full charging during hoot shift
- Lifting capacity up to 100,000 lbs

Economic Workability

- Purchase price 2X diesel top handlers
- Terminal and utility infrastructure upgrade costs required
- Potential operational cost savings due to:
 - Lower fuel costs (electricity v. diesel)
 - · Reduced maintenance costs



Hydrogen Fuel Cell Top Handler

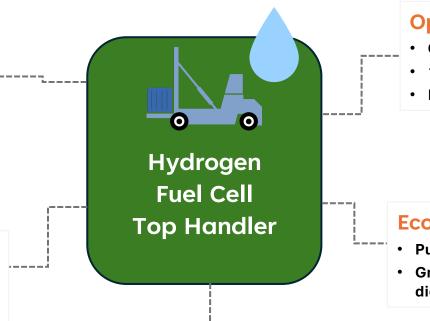
Feasibility Assessment Summary

Technical Viability

- Full-scale prototype demonstrations
- Improvements needed to achieve diesel equivalent performance

Commercial Availability

- No OEMs offer commercial models
- Pre-Commercial
- Limited demand from MTOs



Operational Feasibility

- · Complete 2 shifts WITH inter-shift fueling
- 10 hours of operations
- Refueling times: 15 minutes

Economic Workability

- Purchase price: HFC 3X diesel
- Green hydrogen fuel costs are ~ 2-3x diesel per unit of energy

Infrastructure Readiness

- Early Planning Stage
- Small-scale deployments with mobile solutions
- · Hydrogen fuel supply is limited
- Transportation systems to be planned and developed
- · Refueling and storage equipment required





Battery-Electric







Wiggins **Taylor** Wiggins

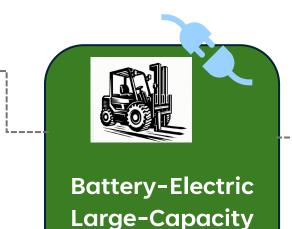
High-Capacity Forklifts (36,000+ lbs)

Battery Electric Large-Capacity Forklift

Feasibility Assessment Summary

Technical Viability

- Operating under full range of terminal operating conditions
- Achieved diesel equivalent performance



Forklift

Operational Feasibility

- Complete 2 shifts <u>WITHOUT</u> charging
- Lifting capacity up to 100,000 lbs
- Full charging during hoot shift (180 kW)

Commercial Availability

- 6 OEMs offer commercial models
- Fully Commercial
- · BABA models available

Infrastructure Readiness

- Planning Stage
- · Electric utility upgrades required
- Terminals electrical upgrades required Charging infrastructure installation required
- Charging options include:
 - manual, robotic-arm, and inductive
 - Level 2 and DCFC

Economic Workability

- Purchase price 2X diesel forklifts
- Terminal and utility infrastructure upgrade costs required
- Potential operational cost savings due to:
 - Lower fuel costs (electricity v. diesel)
 - Reduced maintenance costs



Hydrogen Fuel Cell Large-Capacity Forklift

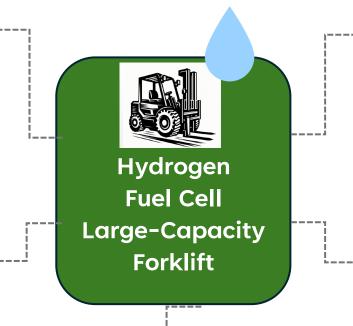
Feasibility Assessment Summary

Technical Viability

- Operating under terminal operating conditions
- Improvements needed to achieve diesel equivalent performance

Commercial Availability

- 1 OEM offers commercial model
- Early Commercial
- Limited demand from terminal operators



Operational Feasibility

- · Complete 2 shifts WITH inter-shift fueling
- 10-12 hours of operations
- Refueling times: 15 minutes

Economic Workability

- · Purchase price: HFC 3X diesel
- Green hydrogen fuel costs are ~ 2-3x diesel per unit of energy

Infrastructure Accessibility

- Early Planning Stage
- Small-scale deployments with mobile solutions
- Hydrogen fuel supply is limited
- Transportation systems to be planned and developed
- Refueling and storage equipment required





Grid-Tied Electric



Battery-Electric



Hydrogen Fuel Cell



PACECO-Mitsui Konecranes PACECO

Rubber-Tired Gantry Cranes

Grid-Electric Rubber-Tired Gantry Cranes

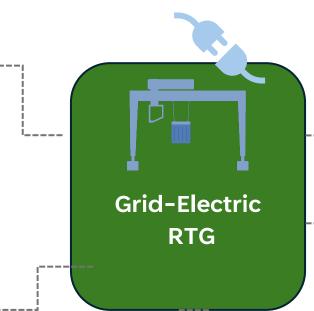
Feasibility Assessment Summary

Technical Viability

- Operating under full range of container terminal operating conditions
- · Achieved diesel equivalent performance

Commercial Availability

- 6 OEMs offer commercial models
- Fully Commercial
- · Cable reel or busbar options



Infrastructure Readiness

- Planning Stage
- Requires dedicated trenches or collector poles for connections
- More consistent loads and lower peak demand than BE models
- Full deployment requires terminal and grid electrical upgrades

Operational Feasibility

- 24/7 operational capabilities
- Maneuverability is reduced due to the constant grid connection requirement
- Lane changes for cable reel RTG possible using batteries

Economic Workability

- Purchase price of grid-tied RTGs is 1.1-1.2X diesel RTGs
- · Additional costs for electrical infrastructure
- Operational cost savings due to:
 - Lower fuel costs (electricity v. diesel)
 - Reduced maintenance costs



Battery-Electric Rubber-Tired Gantry Crane

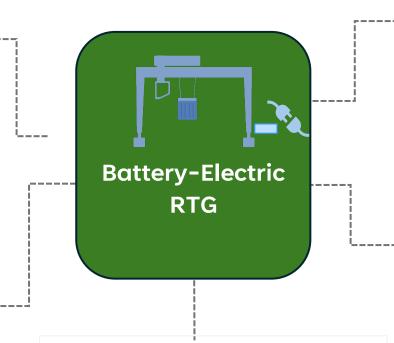
Feasibility Assessment Summary

Technical Viability

- System completed and tested through demonstration in Europe
- Improvements needed to achieve diesel equivalent performance

Commercial Availability

- 1 OEM offers commercial model
- Early Commercial
- Proven technology and deployed in European terminals, but needs to be proven in U.S.



Infrastructure Readiness

- Planning Stage
- · Electric utility upgrades required
- Terminals electrical upgrades required Charging infrastructure installation required
- Charging options include:
 - Manual
 - Robotic arm

Operational Feasibility

- · Complete 2 shifts WITH charging
- 296-kWh battery provides 8 hrs of ops (1 shift)
- Charging in 1 hour
- Flexible maneuverability equivalent to diesel RTGs

Economic Workability

- Purchase price similar to grid-tied RTGs (1.1-1.2X diesel RTGs)
- Terminal and utility infrastructure upgrade costs required for chargers
- Potential operational cost savings due to:
 - Lower fuel costs (electricity v. diesel)
 - · Reduced maintenance costs



Hydrogen Fuel Cell Rubber-Tired Gantry

Feasibility Assessment Summary

Technical Viability

- Full-scale demonstration at SPBP terminal
- Achieved diesel equivalent performance

Commercial Availability

- 1 OEM performing operational demo in POLA
- Pre-Commercial

Operational Feasibility

- · Capable to operate for 2 shifts WITHOUT refueling
- Refueling performed during hoot shift
- · Retrofit of diesel RTGs to HFC possible

Economic Workability

- Purchase price expected to be 1.25X grid-tied **RTGs**
- Green hydrogen fuel costs are ~ 2-3x diesel per unit of energy
- · Generation, transport, storage, and fueling infrastructure costs required

Infrastructure Readiness

- Early Planning Stage
- Small-scale deployments with mobile refuelers
- Hydrogen fuel availability is limited
- Transportation systems to be planned and developed

Hydrogen Fuel-

Cell RTG

· Refueling and storage equipment required



Schedule / Next Steps

Milestones

- > Research/Data Reviews: July September 2024
- > OEM/Operator Interviews: September November 2024
- > Develop Assessment: **December 2024 April 2025**
- > Peer Review Period: April-May 2025
- > Drafts for Public Comment: May-June 2025
- > Public Review Period: June 2025
- > Final Assessment: July 2025

